# Enhancing Service Quality with SERVOUAL

Megan Sherling, LCSW

Performance and Improvement Manager Lutheran Family and Children's Services of Missouri





Introduction

#### **Expectation Setting Survey**

#### **Overview of SERVQUAL**

#### How to use SERVQUAL

#### How LFCS uses SERVQUAL

**Perception Survey** 

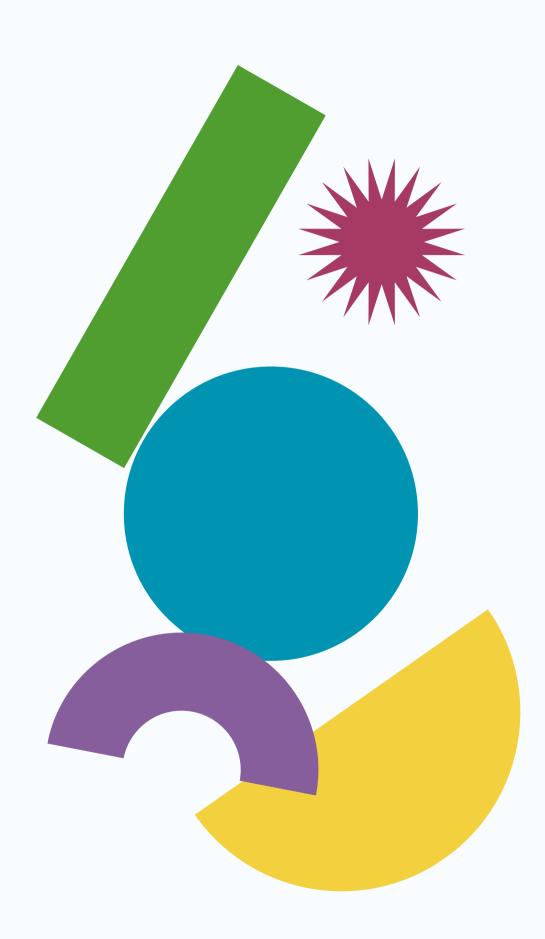


### Who Am I?











#### **Generations of children and families** are safer and stronger together.

- **Behavioral Health** 
  - Adoption
  - Parenting
  - Foster Care
- Child and Family Development Center

### Scan the QR or use link to join



#### https://forms.office. com/r/E2dLAvRR6C



### Results

What are your expectations?



### What is service quality? Why does it matter?

Increased client satisfaction

Stronger stakeholder relationships

Enhanced reputation and credibility



#### Improved program effectiveness

#### Increased overall impact

## What is SERVQUAL?



- Developed in 1985 by a group of
- academic marketing researchers
  - perception

  - questions to fit our services

- Designed to measure service
  - quality based on customer
- LFCS has taken the SERVQUAL
  - model of measuring customer
  - satisfaction and modified





### **5 Dimensions** of Service Quality 1. Reliability

- 2. Responsiveness
- 3. Assurance
- 4. Empathy
- 5. Tangibles

# SERVQUAL Survey Design

#### **Dual Rating System**

**Expectation vs perception** 



# What does that look like?

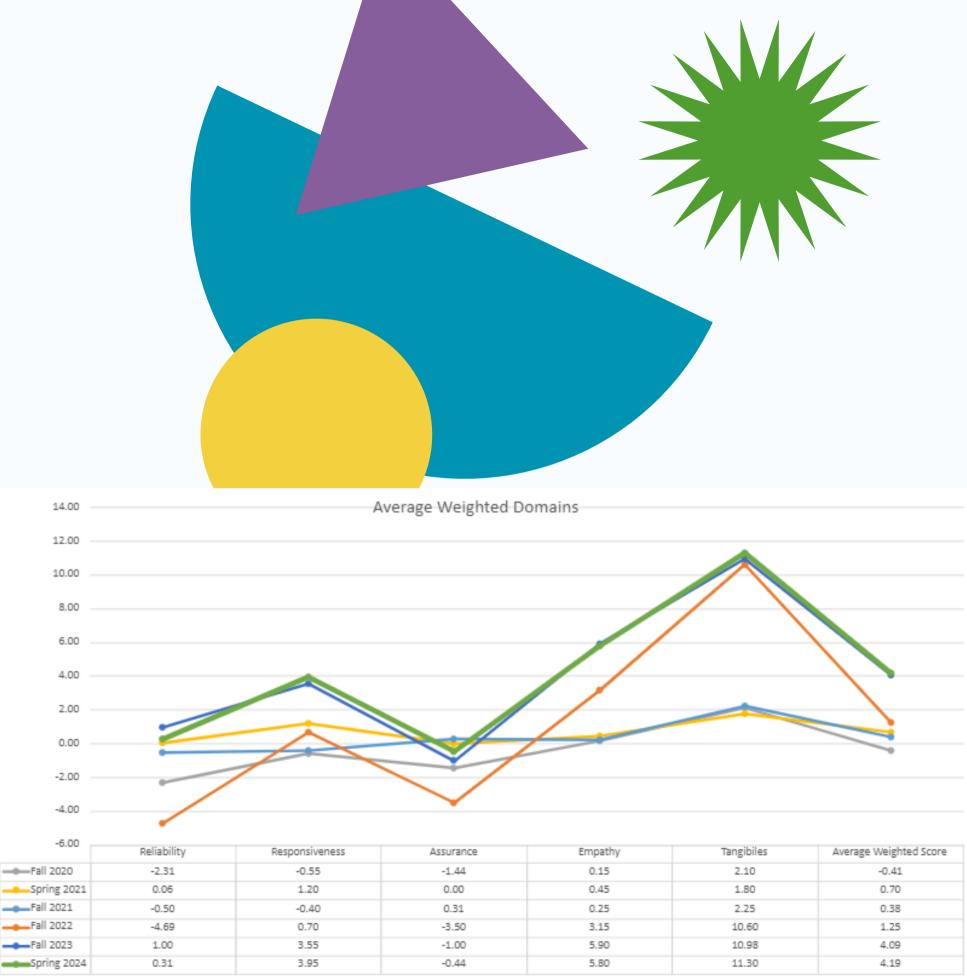
Dimension	Statement	Expectation	SP24	Gap
	Client: LFCS staff show a sincere interest in			
Assurance	helping me solve my problems	6.39	6.68	0.29
	Client: I feel secure with LFCS staff.	6.57	6.67	0.1
Knowledge and				
courtsey of	Parent: Employees at LFCS show a sincere			
employees and	interest in helping my child solve their problems	6.82	6.69	-0.13
their ability to	Parent: My child feels secure with employees at			
inspire trust and	LFCS	6.97	6.64	-0.33
confidence	Average	6.69	6.67	-0.02
Empathy	Client: LFCS staff understand what I need.	6.21	6.48	0.27
	Client: LFCS staff provide me with individual			
Caring and	attention.	5.66	6.66	1
individualized	Parent: LFCS employees understand my child's			
attention that the		6.81	6.51	-0.3
firm provides to its	Parent: LFCS employees provide my child with			
customers	individual attention	6.5	6.69	0.19
	Average	6.30	6.59	0.29



### SERVQUAL Survey Design Weighted Scores

### What does that look like?

Dimenson	Gap Score	Weight	Weighted Score
Reliability	-0.19	25.00	-4.69
Responsiveness	0.03	20.00	0.70
Assurance	-0.14	25.00	-3.50
Empathy	0.16	20.00	3.15
Tangibiles	1.06	10.00	10.60
Fall 22	1.25		
Dimenson	Gap Score	Weight	Weighted Score
Reliability	0.04	25.00	1.00
Responsiveness	0.18	20.00	3.55
Assurance	-0.04	25.00	-1.00
Empathy	0.30	20.00	5.90
Tangibiles	1.10	10.00	10.98
Fall 23	4.09		



Responsiveness	Assurance	Empathy	Tangibiles	Average Weighted Score
-0.55	-1.44	0.15	2.10	-0.41
1.20	0.00	0.45	1.80	0.70
-0.40	0.31	0.25	2.25	0.38
0.70	-3.50	3.15	10.60	1.25
3.55	-1.00	5.90	10.98	4.09
3.95	-0.44	5.80	11.30	4.19
020 Spring 2021		2022 — Fall 2023 🛁	Spring 2024	



### Handouts

#### Survey Distribution QR codes, emails, text Encourage all 01 messages surveys to be completed online Staff to work Staff provided with 02 script and contact list with clients to complete survey **Gamify survey** 03 **Contests between** teams, gift card completion drawings

### Survey Results Communication<sup>01</sup>

03

02

04

05

Analyzed by Performance Management Team

Shared with agency leadership

Discussed in team meetings

In depth review in individual team meetings/supervision

#### •••••

Communicating results and actions with clients



#### Assurance

- problems

### Case Study: **Adoption at LFCS**

• LFCS staff show a sincere interest in helping me solve my

• I feel secure with LFCS staff.

### **Case Study:** Behavioral Health at LFCS

#### Responsiveness

- When an LFCS employee promises to do something by a certain time, they do so.
- LFCS staff have skills to help me solve my child solve their problems.



### Scan the QR or use link to join



#### https://forms.office. com/r/gBrhNdJ93x



### **Final Results**

Did I meet your expectations?

## Questions?



